

Building Extraordinary Relationships

FOOD BANK OF DELAWARE, INC. SINGLE AUDIT PACKAGE JUNE 30, 2022

SINGLE AUDIT PACKAGE

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Building Extraordinary Relationships

INDEPENDENT AUDITOR'S REPORT

Board of Directors Food Bank of Delaware, Inc. Newark, Delaware

Report on the Audit of the Financial Statements

Opinion

We have audited the financial statements of Food Bank of Delaware, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2022 and 2021, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of Food Bank of Delaware, Inc. as of June 30, 2022 and 2021, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principle generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America (GAAS) and the standards applicable to financial audits contained in Government Auditing Standards, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Food Bank of Delaware, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Responsibilities of Management for the Financial Statements (continued)

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Food Bank of Delaware, Inc.'s ability to continue as a going concern for one year after the date that the financial statements are issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Food Bank of Delaware, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Food Bank of Delaware, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control—related matters that we identified during the audit.

Other Reporting Required by Government Auditing Standards

In accordance with Government Auditing Standards, we have also issued our report dated January 10, 2023 on our consideration of Food Bank of Delaware, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Food Bank of Delaware, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with Government Auditing Standards in considering Food Bank of Delaware, Inc.'s internal control over financial reporting and compliance.

Whisman Giordano & Associates, LLC

Newark, Delaware January 10, 2023

STATEMENTS OF FINANCIAL POSITION

JUNE 30, 2022 AND 2021

ASSETS

	2022		2021
Current Assets			
Cash and cash equivalents	\$	15,137,984	\$ 17,614,754
Investments		261,074	126,412
Accounts and grants receivable		3,899,037	422,847
Promises to give - current		44,805	59,805
Inventory		4,174,434	4,204,393
Prepaid expenses		12,348	 22,278
Total current assets		23,529,682	22,450,489
Property and Equipment		19,214,076	17,766,585
Promises to give - long-term, net of discount		17,803	 24,213
TOTAL ASSETS	\$	42,761,561	\$ 40,241,287
LIABILITIES AND NE			
Current Liabilities			
Accounts payable	\$	1,170,650	\$ 555,515
Accrued payroll and related costs	·	236,830	152,831
Accrued vacation		105,407	90,662
Deferred revenue			
Total current liabilities		1,512,887	799,008
Long-term debt - Paycheck Protection Program			
TOTAL LIABILITIES		1,512,887	799,008
Net Assets			
Without Donor Restriction		40,432,504	38,264,276
With Donor Restriction		816,170	 1,178,003
Total net assets		41,248,674	39,442,279
TOTAL LIABILITIES AND NET ASSETS	\$	42,761,561	\$ 40,241,287

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2022

	Without Donor Restriction	With Donor Restriction	Total
PUBLIC SUPPORT AND REVENUE			
Public Support			
Contributions	\$ 6,766,711	\$ 1,484,559	\$ 8,251,270
Contributions - donated product	18,521,195	-	18,521,195
Contributions - capital campaign	-	155,370	155,370
Fees and grants from government agencies		6,895,313	6,895,313
Total public support	25,287,906	8,535,242	33,823,148
Revenue			
Food sales	1,052,301	-	1,052,301
Shared maintenance	28,035	-	28,035
Shoppers choice	-	-	-
Transporation	22,814	-	22,814
Membership dues	-	-	-
Interest income	4,391	-	4,391
Gain on sale of building	(22,810)	-	(22,810)
Realized and unrealized gains	310	-	310
Miscellaneous	89,355		89,355
Total revenue	1,174,396		1,174,396
Net assets released from restriction	8,897,075	(8,897,075)	
TOTAL PUBLIC SUPPORT AND REVENUE	35,359,377	(361,833)	34,997,544
EXPENSES			
Program Services			
Food distribution	27,209,325	-	27,209,325
Community development	2,846,010		2,846,010
Total program services	30,055,335		30,055,335
Support Services			
General and adminsitrative	1,337,842	-	1,337,842
Fund raising	1,797,972		1,797,972
Total support services	3,135,814		3,135,814
TOTAL EXPENSES	33,191,149		33,191,149
CHANGE IN NET ASSETS	2,168,228	(361,833)	1,806,395
NET ASSETS - BEGINNING OF YEAR	38,264,276	1,178,003	39,442,279
NET ASSETS - END OF YEAR	\$ 40,432,504	\$ 816,170	\$ 41,248,674

STATEMENT OF ACTIVITIES

FOR THE YEAR ENDED JUNE 30, 2021

	Without Donor Restriction	With Donor Restriction	Total
PUBLIC SUPPORT AND REVENUE			
Public Support	A A A A A A A A A A	A. 1.77 (101	** *** *** *** *** ** **
Contributions	\$ 9,874,234	\$ 1,576,431	\$ 11,450,665
Contributions - donated product	23,374,903	-	23,374,903
Contributions - capital campaign	-	374,707	374,707
Fees and grants from government agencies	565,312	5,925,279	6,490,591
Total public support	33,814,449	7,876,417	41,690,866
Revenue			
Food sales	626,220	-	626,220
Shared maintenance	17,858	-	17,858
Shoppers choice	-	-	-
Transporation Membership dues	14,731	-	14,731
Interest income	7,922	-	7,922
Gain on sale of building	2,160	_	2,160
Realized and unrealized gains	1,114		1,114
Miscellaneous	67,230		67,230
Total revenue	737,235		737,235
Net assets released from restriction	7,072,368	(7,072,368)	
TOTAL PUBLIC SUPPORT AND REVENUE	41,624,052	804,049	42,428,101
EXPENSES			
Program Services			
Food distribution	28,087,877	-	28,087,877
Community development	2,705,965		2,705,965
Total program services	30,793,842		30,793,842
Support Services			
General and adminsitrative	735,051	-	735,051
Fund raising	1,215,889		1,215,889
Total support services	1,950,940		1,950,940
TOTAL EXPENSES	32,744,782		32,744,782
CHANGE IN NET ASSETS	8,879,270	804,049	9,683,319
NET ASSETS - BEGINNING OF YEAR	29,385,006	373,954	29,758,960
NET ASSETS - END OF YEAR	\$ 38,264,276	\$ 1,178,003	\$ 39,442,279

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED JUNE 30, 2022

		Pro	gram Services			Support Services							
	Food	(Community	To	otal Program	(General &			To	tal Support		
	Distribution		Services		Services	Ad	ministration_	Fu	nd Raising		Services	To	tal Expenses
Personnel Salaries Payroll taxes Employee benefits	\$ 1,685,260 126,212 193,621		1,226,665 91,736 149,695	\$	2,911,925 217,948 343,316	\$	574,012 50,210 29,866	\$	665,705 47,457 50,989	\$	1,239,717 97,667 80,855	\$	4,151,642 315,615 424,171
Total personnel	2,005,093		1,468,096		3,473,189		654,088		764,151		1,418,239		4,891,428
Professional fees Association, conference dues Copying, printing and advertising Insurance Rental of equipment Postage and freight Occupancy Grant expense Contract services Food Travel Office and building supplies Vehicle fuel and supplies Bad Debt Vehicle repairs Education supplies	10,048 1,533 164,400 1,716 80,063 61,166 300,720 202,227 23,050,666 23,458 267,566 78,300		5,844 18,506 7,307 18,087 1,388 5,478 - 41,747 1,091,332 3,322 37,023 54,151		15,892 20,039 171,707 19,803 81,451 66,644 300,720 243,974 24,141,998 26,780 304,589 132,451 - 96,882 55,263		42,936 7,925 4,309 5,480 6,250 7,376 260,751 - 196,347 - 3,464 112,726 - 6,011 - 1,329		15,287 117,339 5,480 - 709,331 2,500 12,102 130,031 - 1,577 6,288 5,036		42,936 23,212 121,648 10,960 6,250 716,707 263,251 12,102 326,378 - 5,041 119,014 5,036 6,011 - 1,329		42,936 39,104 141,687 182,667 26,053 798,158 329,895 312,822 570,352 24,141,998 31,821 423,603 137,487 6,011 96,882 56,592
Total expenses before depreciation	26,343,838		2,807,544		29,151,382		1,308,992		1,769,122		3,078,114		32,229,496
Depreciation	865,487		38,466		903,953		28,850		28,850		57,700		961,653
TOTAL EXPENSES	\$ 27,209,325	\$	2,846,010	\$	30,055,335	\$	1,337,842	\$	1,797,972	\$	3,135,814	\$	33,191,149

STATEMENT OF FUNCTIONAL EXPENSES

FOR THE YEAR ENDED JUNE 30, 2021

		Program Services		Support Services					
	Food	Community	Total Program	General &		Total Support			
	Distribution	Services	Services	Administration	Fund Raising	Services	Total Expenses		
Personnel									
Salaries	\$ 1,022,743	\$ 1,087,586	\$ 2,110,329	\$ 275,468	\$ 366,436	\$ 641,904	\$ 2,752,233		
Payroll taxes	74,797	80,554	155,351	31,651	25,998	57,649	213,000		
Employee benefits	131,564	132,119	263,683	33,303	37,587	70,890	334,573		
Total personnel	1,229,104	1,300,259	2,529,363	340,422	430,021	770,443	3,299,806		
Professional fees	-	-	-	19,500	-	19,500	19,500		
Association, conference dues	5,455	3,997	9,452	1,309	6,502	7,811	17,263		
Copying, printing and advertising	2,780	19,005	21,785	2,281	56,718	58,999	80,784		
Insurance	113,822	5,059	118,881	3,794	3,794	7,588	126,469		
Rental of equipment	50,879	4,699	55,578	5,047	-	5,047	60,625		
Postage and freight	53,173	9,382	62,555	641	578,757	579,398	641,953		
Occupancy	50,594	11,318	61,912	200,424	2,550	202,974	264,886		
Grant expense	394,864	-	394,864	-	4,644	4,644	399,508		
Contract services	217,238	73,142	290,380	126,296	101,076	227,372	517,752		
Food	24,891,973	1,107,321	25,999,294	-	-	-	25,999,294		
Travel	807	9,577	10,384	2,381	232	2,613	12,997		
Office and building supplies	159,915	49,261	209,176	6,530	4,464	10,994	220,170		
Vehicle fuel and supplies	38,779	33,799	72,578	-	705	705	73,283		
Vehicle repairs	85,702	-	85,702	-	-	-	85,702		
Education supplies		43,911	43,911				43,911		
Total expenses before depreciation	27,295,085	2,670,730	29,965,815	708,625	1,189,463	1,898,088	31,863,903		
Depreciation	792,792	35,235	828,027	26,426	26,426	52,852	880,879		
TOTAL EXPENSES	\$ 28,087,877	\$ 2,705,965	\$ 30,793,842	\$ 735,051	\$ 1,215,889	\$ 1,950,940	\$ 32,744,782		

STATEMENTS OF CASH FLOWS

FOR THE YEARS ENDED JUNE 30, 2022 AND 2021

	2022		2021		
CASH FLOWS FROM OPERATING ACTIVITIES		_			
Cash received from public support	\$	11,854,843	\$	17,484,243	
Cash received from sales and program service fees		1,029,465		643,418	
Cash paid to suppliers, vendors, and employees		(12,821,663)		(7,339,968)	
Cash received from interest and dividends		4,391		7,922	
Net cash provided by operating activities		67,036		10,795,615	
CASH FLOWS FROM INVESTING ACTIVITIES					
(Purchase) of investments		(134,662)		(126,412)	
Acquisition of property and equipment		(2,409,144)		(1,519,319)	
Net cash (used for) investing activities		(2,543,806)		(1,645,731)	
CASH FLOWS FROM FINANCING ACTIVITIES (Forgiveness) Proceeds from debt - Paycheck Protection					
Program		_		(565,312)	
Net cash (used for) provided by financing activities				(565,312)	
INCREASE IN CASH AND CASH EQUIVALENTS		(2,476,770)		8,584,572	
CASH AND CASH EQUIVALENTS - BEGINNING		17,614,754		9,030,182	
CASH AND CASH EQUIVALENTS - ENDING	\$	15,137,984	\$	17,614,754	

NOTES TO FINANCIAL STATEMENTS

NOTE A – NATURE OF ACTIVITIES

The Food Bank of Delaware, Inc. (the Entity) is a nonprofit organization, whose mission is a community free from hunger. The Entity strives to minimize hunger, primarily in Delaware, by: providing low-cost and no-cost food and other products to qualified organizations, informing the community about hunger issues, and mobilizing support for anti-hunger efforts. It is governed by an uncompensated volunteer board which oversees the activities of the Entity.

The programs currently operated by the Food Bank of Delaware, Inc. are as follows:

- The Food Distribution Program maintains food and related products obtained through donations, which are then made available to qualified member agencies for a shared maintenance fee.
- The Community Development Program assists new and current member agencies in maximizing the benefits the Food Bank offers in low-cost and no-cost food and in developing and operating hunger prevention programs, as well as collecting information on hunger and anti-hunger programs, partnering with community organizations, legislators, and citizens interested in hunger prevention efforts.

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Financial Reporting Framework

The financial position and results of activities of Food Bank of Delaware, Inc. have been reported on an acceptable financial reporting framework. The financial reporting framework used by Food Bank of Delaware, Inc. is U.S. generally accepted accounting principles (GAAP). Under this financial reporting framework, revenues are recognized in the period when earned and expenses are recorded when a liability is incurred.

Basis of Financial Statement Presentation

The financial statement presentation follows the recommendation of the Financial Accounting Standards Board (FASB). FASB codification pertaining to *Not-for-Profit Entities*, ASU No. 2016-14, (*Topic 958*): Presentation of Financial Statements of Not-for-Profit Entities requires the Entity to report information regarding its financial position and activities according to two classes of net assets: with donor restrictions and without donor restrictions. The net assets and revenues, expenses, gains and losses are classified based on the existence of, or absence of, donor-imposed restrictions. Accordingly, net assets and changes therein are classified as described below.

NOTES TO FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Basis of Financial Statement Presentation (Continued)

Classification of Net Assets - Separate line items may be reported within net assets with donor restrictions or in notes to financial statements to distinguish between various types of donor-imposed restrictions, including the following:

- a) Support of particular operating activities,
- b) Use in a specified future period, and
- c) Acquisition of long-lived assets.

Allocation of Expenses by Nature and Function - The cost of providing various program and supporting activities have been summarized on a functional basis in the statements of activities and the statements of functional expenses. Activities that represent direct conduct or direct supervision of program or other supporting activities are allocated to such programs and generally from management and general expense. Additionally, certain costs benefit more than one function, and, therefore allocated accordingly. The allocation of overhead items such as information technology, occupancy cost, transportation and depreciation are allocated based on payroll costs, square footage or programming based.

Pervasiveness of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Although these estimates are based on management's knowledge of current events and actions it may undertake in the future, they may ultimately differ from actual results. Changes in estimates are recorded in the period identified. Accounting measurements that are most affected by management's estimates of future events include the realization of accounts receivable, the fair value of inventory, the useful lives selected for depreciating property and equipment, and the timing of the recognition of certain revenue.

Management does not believe that any of its estimates involve assumptions that are highly uncertain or that different, reasonable estimates, or changes in accounting estimates that are reasonably likely to occur, would have a material impact on the financial statements. To the extent there are material differences between management's estimates and actual results, future results of operations will be affected.

NOTES TO FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Cash and Cash Equivalents

The Entity considers all highly liquid investments, which are to be used for current operations and which have an original maturity of three months or less, to be cash and cash equivalents. All other highly liquid instruments which are to be used for the long-term purposes are classified as investments.

Risks and Uncertainties

The Entity, from time to time, invests in various securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the value of investment securities will occur in the near term and that such changes could materially affect the amounts reported in the statement of activities.

Inventory

Purchased inventory is recorded at cost. Donated inventory is recorded at the estimated wholesale value determined by Feeding America.

Inventory consists of the following:

	2022		2021		
Donated Products Purchased Products	\$	2,706,252 1,468,182	\$	3,579,365 625,028	
Total Inventory	\$	4,174,434	\$	4,204,393	

Promises to Give

Unconditional promises to give, are recognized as revenue when the donor's commitment has been received. Unconditional promises to give are recognized at the present value of future cash flows, net of allowances for uncollectible pledges. Contributions, which are received subject to restrictions imposed by donors, or the passage of time, are reported as net assets with donor restriction in the accompanying consolidated financial statements. When the restriction expires, net assets with donor restriction are reclassified to net assets without donor restriction and reported as net assets released from restrictions. Net assets with donor restrictions funds expended in the fiscal year in which received are recorded as net assets without donor restriction.

NOTES TO FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Promises to Give (Continued)

The Entity adheres to ASU 2018-08 – *Not-For-Profit Entities (Topic 958): Clarifying the Scope and Accounting Guidance for Contributions Received and Contributions Made.* Key provisions in this guidance include clarification of accounting for grants and contracts as exchange transactions or contributions and improve guidance to distinguish between conditional and unconditional contributions.

Property and Equipment

Property and equipment are stated at cost. Expenditures for maintenance and repairs are charged to expense as incurred; costs of renewals and betterments are capitalized. When assets are sold or otherwise disposed of, the cost and related accumulated depreciation are removed from the accounts, and any gain or loss is included in the statement of activities.

Depreciation is computed using the straight-line method based upon the estimated useful life of the related assets. The useful lives for purposes of computing depreciation on property and equipment ranges from three to ten years.

Revenue Recognition

The Entity adopted ASU 2014-09 – Revenue from Contracts with Customers (Topic 606). ASU 2014-09 applies to substantially all entities including non-profit entities. The fundamental principle of this new accounting guidance is that non-profit entities should recognize revenue in a manner that reflects the timing of the transfer of goods and services to customers in an amount that reflects the consideration that the Entity expects to receive from such transfers.

ASU 2014-09 establishes a five-step approach for the recognition of revenue. The Entity adopted this guidance using the modified retrospective approach which applies to any Entity that had remaining obligations as of July 1, 2019 and any new contracts entered into subsequent thereto. Under the modified approach, non-profit entities are not required to restate comparative periods in the financial statements.

As a result of this change in accounting guidance, the Entity updated its revenue recognition policies and procedures. The implementation of ASU 2014-09 did not impact the amount of revenue recognized in previous years nor did it impact the revenue recognized during 2020.

NOTES TO FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

The Entity adheres to ASC 958-605 - *Not for Profit Entities Revenue Recognition*, in recording contributions received. Contributions received are recorded as with or without donor restricted support, depending on the existence and, if applicable, the nature of donor restrictions.

Support that is restricted by the donor is reported as an increase in net assets without donor restriction if the restriction expires in the reporting period in which the support is recognized. All other donor-restricted support is reported as an increase in net assets with donor restriction, depending on the nature of the restriction. When a restriction expires, net assets with donor restriction are reclassified to net assets without donor restriction and reported in the Statement of Activities as net assets released from restrictions.

Compensated Absences

The Entity recorded a vacation accrual for the years ended June 30, 2022 and 2021 of \$105,407 and \$90,662, respectively.

Advertising

The Entity expenses the costs of advertising when incurred.

Income Taxes

Food Bank of Delaware, Inc. is exempt from federal and state income taxes under the provisions of Section 501(c)(3) of the Internal Revenue Code; therefore no provision for income taxes has been made in the financial statements. In addition, the Entity has been classified as one that is not a private foundation within the meaning of Section 509 (a) of the Internal Revenue Code and qualifies for deductible contributions as provided in Section 170(b)(1)(A)(vi).

NOTES TO FINANCIAL STATEMENTS

NOTE B – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes (Continued)

Although the Entity is not subject to federal and state income taxes, the Entity is required to adhere to Accounting Standards Codification (ASC) 740, "Accounting for Income Taxes", which applies to all entities including those that are tax exempt under 501(c)(3). ASC 740 clarifies the accounting and reporting for income taxes where interpretation of the tax law may be uncertain. ASC 740 prescribes a comprehensive model for the financial statements recognition, measurement, presentation and disclosure of income tax uncertainties with respect to positions taken or expected to be taken in income tax returns.

Management has reviewed its current and past federal income tax positions and has determined, based on clear and unambiguous tax law and regulations, that the tax positions taken are certain and that there is no likelihood that a material tax assessment would be made if the respective government agency examined tax returns subject to audit. Accordingly, no provision for the effects of uncertain tax positions has been recorded.

Currently, the June 30, 2019, 2020, and 2021 tax years are open and subject to examination by the Internal Revenue Service. However, the Entity is not currently under audit nor has the Entity been contacted by this jurisdiction. Any interest and penalties related to income taxes would be recorded as income tax expense. There are no interest and penalties as of June 30, 2022 and 2021.

NOTE C – CONCENTRATION OF CREDIT RISK ARISING FROM CASH DEPOSITS

Financial instruments which potentially subject the Entity to significant concentrations of credit risk are principally cash deposits. Cash deposits are maintained in highly rated financial institutions. Generally, accounts at such institutions are insured by the Federal Deposit Insurance Corporation up to \$250,000. Cash balances may exceed the federally insured limit at various times during the year. Management continually monitors the financial strength of such financial institutions and the quality of its investments.

NOTES TO FINANCIAL STATEMENTS

NOTE D – PROMISES TO GIVE

Promises to give as of June 30, 2022, consisted of the following:

Promises to give - current portion Promises to give - restricted to future periods	\$ 44,805 25,000
Unconditional promise to give before amortized discount	69,805
Unamortized discount	(2,197)
Allowance for uncollectible promises	 (5,000)
Net unconditional promises to give	\$ 62,608
Amounts due by:	
June 30, 2023	\$ 44,805
June 30, 2024	25,000
Unconditional promise to give before amortized discount	\$ 69,805

NOTE E – PROPERTY AND EQUIPMENT

Property and equipment as of June 30, 2022 and 2021 is as follows:

	2022	2021
Land and land improvements	\$ 630,214	66,444
Building and improvements	18,213,696	17,732,377
Farm and farm equipment	363,608	363,608
Trucks and trailers	1,900,227	2,156,343
Warehouse equipment	662,884	755,120
Computers	146,663	139,261
Furniture and fixtures	313,871	244,119
Construction in progress	1,535,931	362,638
	23,767,094	21,819,910
Less: Accumulated depreciation	4,553,018	4,053,325
	\$ 19,214,076	\$ 17,766,585

Depreciation expense for the years ended June 30, 2022 and 2021 amounted to \$961,651 and \$880,879, respectively.

NOTES TO FINANCIAL STATEMENTS

NOTE F – NET ASSETS WITH DONOR RESTRICTION

As of June 30, 2022 and 2021 restricted net assets were available for the following:

	 2022		2021
Member Agencies	\$ -	\$	377,935
Capital campaign	_		295,533
Backpack	101,689		184,839
Delaware Food Works	-		-
Stand by Me	102,943		-
Home Delivery	174,455		-
Mobile Pantry	 437,083		319,696
	\$ 816,170	\$	1,178,003

NOTE G – NATIONAL AFFILIATION

The Entity is an affiliate of and accredited by Feeding America, the National Food Bank Network. Membership dues paid to Feeding America are based on pounds of Feeding America solicited product received and amounted to \$8,440 for the year ended 2022. There were no membership dues paid in the year ended June 30, 2021, as Feeding America waived these dues as COVID relief.

NOTE H – PENSION PLAN

The Entity has a Simple Retirement Plan for all full-time employees who have at least one year of service. The Entity contributes up to three percent of wages for participating, eligible employees. Employer contributions for the years ended June 30, 2022 and 2021 amounted to \$49,863 and \$55,475, respectively.

NOTE I – LEASES

The Entity leases certain equipment under various operating arrangements. Total rent expense related to long-term leases for the years ended 2022 and 2021 amounted to \$19,803 and \$55,578, respectively.

Future minimum lease payments are as follows:

June 30	Amount	
2023	1,764	
2024	1,764 1,764	
2025	147	
	\$ 3,675	

NOTES TO FINANCIAL STATEMENTS

NOTE J – LIQUIDITY

As part of liquidity management, a policy has been established to structure financial assets to be available for its general expenditures, liabilities, and other obligations as they come due. Food Bank of Delaware, Inc.'s financial assets available within one year of the statement of financial position date (June 30, 2022) for general expenditures as follows:

Description	Amount
Cash and equivalents Investments Accounts and grants receivable Unconditional promises to give available next year	\$ 15,137,984 261,074 3,899,037 44,805
Total liquid assests available	 19,342,900
Less: Donor restricted assets	816,170
Total financial assets available to management for general expenditures within one year	\$ 18,526,730

NOTE K – IMPACT OF RECENT ACCOUNTING PRONOUNCEMENTS

In February 2016, the FASB issued new guidance on Leases to increase transparency and comparability among organizations by recognizing lease assets and lease liabilities on the balance sheet and disclosing key information about leasing arrangements. The new standard establishes a right-of-use (ROU) model that requires a lessee to record a ROU asset and lease liability on the balance sheet for all leases with terms longer than 12 months. Leases will be classified as either finance or operating with classification affecting the pattern of expense recognition in the income statement. The new standard is effective for fiscal years beginning after December 15, 2021. In July 2018, the FASB issued ASU 2018-11: *Targeted Improvements*, which addresses certain transition and implementation issues regarding implementation of the new lease standards, including, among other things the comparative reports requirements on initial adoption. This pronouncement allows an entity the option of a modified retrospective or a cumulative effect transition approach.

Management is currently evaluating the impact of its adoption of the new standard, which includes compiling a list of all contracts that meet the definition of a lease under the new standard and determine the proper classification and accounting treatment to determine the ultimate impact the new standard will have on the combined financial statements.

NOTES TO FINANCIAL STATEMENTS

NOTE L – RISK AND UNCERTAINTY

The outbreak of a novel strain of coronavirus (COVID-19) spread throughout the United States beginning in March of 2020 and continuing into 2022. In response, the Entity has been following social distancing, mask guidelines, remote work directives and other state requirements. There is no immediate impact to the Entity's operations and any potential future economic impact cannot be reasonably predicted as of January 10, 2023.

Included in the Phase III COVID-19 Relief Bill, a bill passed by Congress in response to the coronavirus pandemic, is a provision known as the "Paycheck Protection Program" (PPP). This program is intended to provide federal insured, potentially forgivable loans that can be used to cover short-term operating expenses during the economic crisis. On April 15, 2020, the Entity received a PPP loan of \$565,312 which was forgiven, and accordingly, was recognized fees and grants from government agencies without donor restriction as of June 30, 2021.

NOTE M – SUBSEQUENT EVENTS

In August 2022, Food Bank of Delaware, Inc. signed a contract for the construction of their new facility in Milford, Delaware for approximately \$35,000,000. In the prior year the Entity purchased property in Milford, Delaware for \$460,000 as part of their expansion of programs in Sussex County. The Entity paid cash for this purchase and intends to begin a capital campaign to fund the construction phase of this project. Additionally, management will use the proceeds from the eventual sale of the current Milford property to assist with funding the construction phase.

Management has reviewed and evaluated all other subsequent events through January 10, 2023, the date the financial statements were available to be issued and has determined there were no matters that require adjustment to or disclosure in the June 30, 2022 financial statements.

SECTION II

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS



Building Extraordinary Relationships

INDEPENDENT AUDITOR'S REPORT ON SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

Board of Directors Food Bank of Delaware, Inc. Newark, Delaware

Report on Schedule of Expenditures of Federal Awards

Opinion

We have audited the schedule of federal awards of Food Bank of Delaware, Inc. for the year ended June 30,2022, and the related notes (the schedule).

In our opinion, the accompanying schedule of expenditures of federal awards presents fairly, in all material respects, the expenditures of federal awards of Food Bank of Delaware, Inc. for the year ended June 30, 2022, in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained on Government Auditing Standards issued by the Comptroller General of the United States (Government Auditing Standards); and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Schedule section of our report.

We are required to be independent of Food Bank of Delaware, Inc. and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors Food Bank of Delaware, Inc.

Responsibilities of Management for the Schedule

Management is responsible for the preparation and fair presentation of the schedule in accordance with accounting principles generally accepted in the United States of America and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of the schedule that is free from material misstatement, whether due to fraud or error.

Auditor's Responsibilities for the Audit of the Schedule

Our objectives are to obtain reasonable assurance about whether the schedule as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the schedule.

In performing an audit with GAAS, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the schedule, whether due to fraud, or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the schedule.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Food Bank of Delaware, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the schedule.

Board of Directors Food Bank of Delaware, Inc.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Whisman Giordano & Associates, LLC

Newark, Delaware January 10, 2023

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FOR THE YEAR ENDED JUNE 30, 2022

Federal Grantor/Program Title	Assistance Listing Number	Pass-Through Identifying Number	June 30, 2022 Federal Expenditures	Passed Through to Subrecipients
U. S. Department of Agriculture				
Food Distribution Cluster				
Passed through the Delaware Department of Education (DOE)				
Emergency Food Assistance Program	10.569	N/A	\$ 367,508	-
Passed through Delaware Division of Health and Social Services				
Commodity Supplemental Food Program	10.565	N/A	156,276	
Subtotal			523,784	
Supplemental Nutrition Assistance Program (SNAP) Cluster				
Passed through the University of Delaware Food Stamp Nutrition Education Plan Program	10.551	DSS-22-046	234,992	-
Passed through Delaware Division of Health and Social Services State Administrative Matching Grants for The Supplemental Nutrition Assistance Program Education and Training programs	10.561	DSS-22-033	3,526	
Outreach Program	10.561	DSS-22-033 DSS-22-034	3,326 81,395	_
Subtotal	10.001	200 22 00 .	319,913	
Passed through Delaware Division of Health and Social Services				
Supplemental Nutrition Program for Women, Infants and Children (WIC)	10.557	DPH-22-180	145,967	-
Passed through Delaware Department of Agriculture				
Farmers Market and Local Food Promotion Program	10.175	N/A	70,175	
Subtotal			216,142	
Total U.S. Department of Agriculture			1,059,839	
U.S. Department of Labor				
Passed through Delaware Department of Labor WIOA Youth Activities	17.259	FOODBK-WYBC-21	70,023	
Total U.S. Department of Labor			70,023	

SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FOR THE YEAR ENDED JUNE 30, 2022

Federal Grantor/Program Title	Assistance Listing Number	Pass-Through Identifying Number	June 30, 2022 Federal Expenditures	Passed Through to Subrecipients
U.S. Department of the Treasury				
Passed through State of Delaware (Governors Fund) Coronavirus Relief Fund	21.019	N/A	257,269	
Total U.S. Department of the Treasury			257,269	
U.S. Department of Homeland Security				
Emergency Food and Shelter Program	97.024	N/A	46,783	-
Passed through Delaware Emergency Management Agency				
Disaster Grants - Public Assistance	97.036	PA-4526, 4526DR-DE	3,860,097	-
Total U.S. Department of Homeland Security			3,906,880	
Total Expenditures of Federal Awards			\$ 5,294,011	

NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS

FOR THE YEAR ENDED JUNE 30, 2022

NOTE A – BASIS OF PRESENTATION

The accompanying schedule of expenditures of federal awards includes the federal grant activity of Food Bank of Delaware, Inc. and is presented on the accrual basis of accounting. The information in this schedule is presented in accordance with the requirements of the Uniform Guidance. Therefore, some amounts presented in this schedule may differ from amounts presented in, or used in the preparation of, the basic financial statements.

NOTE B – INDIRECT COST RATE

For the year ended June 30, 2022, Food Bank of Delaware, Inc. has elected to use a 16.8% indirect cost rate, as approved by the Delaware Division of Health and Social Services.

SECTION III

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE



Building Extraordinary Relationships

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

Board of Directors Food Bank of Delaware, Inc. Newark, Delaware

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Food Bank of Delaware, Inc., as of and for the year ended June 30, 2022, and the related notes to the financial statements, which collectively comprise Food Bank of Delaware, Inc.'s basic financial statements, and have issued our report thereon dated January 10, 2023.

Internal Control Over Financial Reporting

In planning and performing our audit of the financial statements, we considered Food Bank of Delaware, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Food Bank of Delaware, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Food Bank of Delaware, Inc.'s internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Board of Directors Food Bank of Delaware, Inc.

Internal Control Over Financial Reporting (Continued)

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies and therefore, material weaknesses or significant deficiencies may exist that have not been identified.

Compliance and Other Matters

As part of obtaining reasonable assurance about whether Food Bank of Delaware, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Whisman Giordano & Associates. LLC Newark, Delaware

January 10, 2023



Building Extraordinary Relationships

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR FEDERAL PROGRAM AND ON INTERNAL CONTROL OVER COMPLIANCE REQUIRED BY THE UNIFORM GUIDANCE

Board of Directors Food Bank of Delaware, Inc. Newark, Delaware

Report on Compliance for Each Major Federal Program

Opinion on Each Major Federal Program

We have audited Food Bank of Delaware, Inc.'s compliance with the types of compliance requirements described in the OMB Compliance Supplement that could have a direct and material effect on each of Food Bank of Delaware, Inc.'s major federal programs for the year ended June 30, 2022. Food Bank of Delaware, Inc.'s major federal programs are identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

In our opinion, Food Bank of Delaware, Inc. complied, in all material respects, with the compliance requirements referred to above that could have a direct and material effect on each of its major federal programs for the year ended June 30, 2022.

Basis for Opinion on Each Major Federal Program

We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America (GAAS); the standards applicable to financial audits contained in Government Auditing Standards issued by the Comptroller General of the United States (Government Auditing Standards); and the audit requirements of Title 2 U.S. Code of Federal Regulations Part 200, Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards (Uniform Guidance). Our responsibilities under those standards and the Uniform Guidance are further described in the Auditor's Responsibilities for the Audit of Compliance section of our report.

We are required to be independent of Food Bank of Delaware, Inc. and to meet our other ethical responsibilities, in accordance with relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion on compliance for each major federal program. Our audit does not provide a legal determination of Food Bank of Delaware, Inc.'s compliance with the compliance requirements referred to above.

Board of Directors Food Bank of Delaware, Inc.

Responsibilities of Management for Compliance

Management is responsible for compliance with the requirements referred to above and for the design, implementation, and maintenance of effective internal control over compliance with the requirements of laws, statutes, regulations, rules and provisions of contracts or grant agreements applicable to Food Bank of Delaware, Inc.'s federal programs.

Auditor's Responsibilities for the Audit of Compliance

Our objectives are to obtain reasonable assurance about whether material noncompliance with the compliance requirements referred to above occurred, whether due to fraud or error, and express an opinion on Food Bank of Delaware, Inc.'s compliance based on our audit. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance with always detect material noncompliance when it exists. The risk of not detecting material noncompliance resulting from fraud is higher than for that resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Noncompliance with the compliance requirements referred to above is considered material, if there is substantial likelihood that, individually or in the aggregate, it would influence the judgment made by a reasonable user of the report on compliance about Food Bank of Delaware, Inc.'s compliance with the requirements of each major federal program as a whole.

In performing an audit in accordance with GAAS, Government Auditing Standards, and the Uniform Guidance, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material noncompliance, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding Food Bank of Delaware, Inc.'s compliance with the compliance requirements referred to above and performing such other procedures as we considered necessary in the circumstances.
- Obtain an understanding of Food Bank of Delaware, Inc.'s internal control over compliance relevant to the audit in order to design audit procedures that are appropriate in the circumstances and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of Food Bank of Delaware, Inc.'s internal control over compliance. Accordingly, no such opinion is expressed.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and any significant deficiencies and material weaknesses in internal control over compliance that we identified during the audit.

Board of Directors Food Bank of Delaware, Inc.

Report on Internal Control Over Compliance

A deficiency in internal control over compliance exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A material weakness in internal control over compliance is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. A significant deficiency in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the Auditor's Responsibilities for the Audit of Compliance section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies in internal control over compliance. Given these limitations, during our audit, we did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses as defined above. However, material weaknesses or significant deficiencies in internal control over compliance may exist that were not identified.

Our audit was not designed for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, no such opinion is expressed.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Whisman Giordano & Associates, LLC

Newark, Delaware January 10, 2023

SECTION IV

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

JUNE 30, 2022

I. SUMMARY OF AUDITOR'S RESULTS

Financial Statements	
Type of Auditor's Report issued:	Unmodified
Internal control over financial reporting:	
Material weakness(es) identified?	No
Significant deficiencies identified that are not considered to be material weaknesses?	No
Noncompliance material to the financial statements noted?	No
Federal Awards	
Internal control over Major Programs:	
Material weakness(es) identified?	No
Significant deficiencies identified that are not considered to be material weaknesses?	No
Type of Auditor's Report issued on compliance for major program	s: Unmodified
Material non-compliance noted?	No
Instance(s) of non-compliance noted?	No
Identification of Major Programs:	
CFDA Numbers	Name of Federal Program
97.036	Disaster Grants - Public

Dollar threshold used to distinguish between Type A and Type B programs:

Auditee qualified as Low-Risk Auditee No

\$750,000

Assistance (Presidentially Declared Disasters)

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

JUNE 30, 2022

II. FINDINGS

A. Current year findings - Financial Statements

There were no current year findings.

B. Current year findings - Federal Awards

There were no current year findings.

C. Prior year findings - Financial Statements

Finding 2021-1 Current Year Adjustments (Material Weakness in Internal Control)

Condition: Just prior to the onset of this audit engagement, management uncovered that the internal financial statements were not prepared correctly, specific to accounts receivable. Receivables were not appropriately accounted for or reconciled appropriately. As a result, a significant adjusting journal entry was required to bring accounts receivable to the correct amount.

Criteria: This issue occurred as a result of the departure of the Chief Financial Officer (CFO) In August of 2021, as well as the failure, historically, to reconcile the accounts receivable, in the general ledger, on a monthly basis. Subsequent to the departure of the CFO, Management engaged an Independent Contractor to help manage the Finance function until a full time CFO/Director of Finance could be identified and on-boarded.

Effect: The initial trial balance, and correspondingly, draft financial statements, were materially misstated. Without the appropriate coordination of efforts between the Independent Contractor, Management and Whisman Giordano & Associates, LLC (as independent auditors) the financial statements may have contained a material misstatement.

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

JUNE 30, 2022

II. FINDINGS (continued)

C. Prior year findings - Financial Statements (continued)

Recommendation: As a result of efforts as noted heretofore, the issue was identified and corrected before the financial statements were issued.

Management has hired a Director of Finance to replace the CFO that departed as well as the interim Independent Contractor. Management has begun to implement procedures to reconcile the accounts receivable on a monthly basis.

Our recommendation is that Management continue to refine existing and implement new procedures to enhance the Finance Department's ability to reconcile accounts in a more effective and efficient way. Depending on a cost benefit analysis, these procedures could include implementing certain automation and artificial intelligence tactics and shopping for updated software packages that can better handle both the food distribution and business functions necessary to manage the organization, that has grown in both size and complexity.

Views of Responsible Officials: Management agrees with the finding as presented.

Status: Management hired a Director of Finance and implemented procedures to reconcile the accounts receivable on a monthly basis. This finding is considered closed.

D. Prior year findings - Federal Awards

There were no prior year findings.

Whisman Giordano & Associates, LLC Newark, Delaware

January 10, 2023