HOPE STARTS HERE



Dear Friends,

As I look back on the past year, I feel an immense amount of gratitude, pride and hope. Despite challenges, our community has rallied around us to make sure our neighbors have the food and resources they need to thrive.

We are all feeling the effects of inflation. Over the past year, more families have needed our services, and our organization has spent more on food than ever before.

When the pandemic hit in March 2020, we made the important decision to stop charging our partner food closets for food. Many food banks in the Feeding America network have returned to passing along these expenses to partners; however, we are doing everything we can to not do this. Last fiscal year, we provided \$2.356 million worth of no-cost food to stock food pantries up and down the state.

In addition to providing the food our neighbors need today, we are also working to address root causes of food insecurity and provide pathways out of poverty. Your generosity has allowed us to implement programs and initiatives that go beyond addressing immediate needs, but also focus on sustainable solutions that break the cycle of poverty. From job training and employment initiatives to financial coaching, we are creating tangible pathways that lead individuals toward financial independence.

As we look ahead, we are thrilled to open the doors to our brand-new 70,000-square-foot facility in Milford. We will not only better serve residents of Kent and Sussex Counties, but our entire state. This building will help us change SO MANY more lives.

Despite continued challenges in our community, I am so optimistic for our future. Your continued support during these challenging times is crucial. The generosity of our community enables us to adapt, innovate and persevere in the face of economic adversity. Together, we can uplift our communities for a brighter tomorrow. I hope the stories included in this year's report inspire you as much as they inspire me.

Gratefully,

Cathy Kanefsky
President and CEO



Here at the Food Bank of Delaware, we say we provide Food for Today and Food For Tomorrow. Our programs focus on the immediate food needs of our neighbors, but also on economic mobility so neighbors can get to a place where they no longer need our services.







MOBILE PANTRY SENIOR NUTRITION

BACKPACK PROGRAM







PARTNER FOOD PANTRIES

HOME DELIVERY

HEALTHY PANTRY CENTER







SPECIALIZED TRAINING **EMPLOYMENT PROGRAM**

NUTRITION EDUCATION





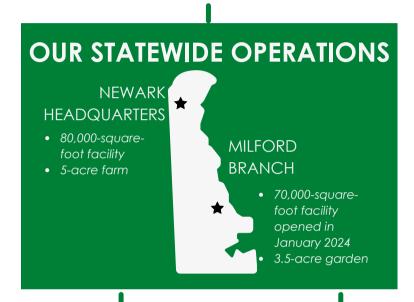


FINANCIAL COACHING

BENEFITS OUTREACH

A LOOK AT HOW THE FOOD BANK WORKS





FOOD FOR TODAY

PARTNER FOOD CLOSETS
BACKPACK PROGRAM
MOBILE PANTRIES
FOOD FOR SENIORS
HEALTHY PANTRY CENTER



FOOD FOR TOMORROW

CULINARY/WAREHOUSE TRAINING
NUTRITION EDUCATION
BENEFITS OUTREACH
STAND BY ME
SPECIALIZED EMPLOYMENT
TRAINING PROGRAM

NEIGHBORS IN NEED

WORKING POOR * ELDERLY * SINGLE-PARENT FAMILIES * CHILDREN *
ADULTS WITH DISABILITIES * HOMELESS * INDIVIDUALS WITH SUBSTANCE USE
DISORDERS * UNEMPLOYED * UNDEREMPLOYED * ADULTS WHO WERE
PREVIOUSLY INCARCERATED * ADULTS IN RECOVERY



16,597,175 pounds of food brought in



17,221,051 pounds of food distributed



3,619,934 pounds of produce distributed



3,010,509 pounds of meat distributed



Food distribution by county

10,015,944 pounds in New Castle County

3,998,079 pounds in Kent County

3,207,028 pounds in Sussex County

1 in 9
Delawareans are food insecure.

1 in 7 children are food insecure.



individual volunteers

18,603 volunteer visits

55,105

hours donated
Equals 27 full-time staff members



761 Partners



278,963 backpack meal kits distributed



737 mobile pantries received 80,291 household visits



50,309 household visits at the on-site Healthy Pantry Centers



67,921 home deliveries made through Amazon and DoorDash



91 Delaware Food Works graduates



881 benefits applications submitted for Delawareans

SUPPORT

Contributions Contributions - Donated Product Contributions - Capital Campaign Fees and Grants from Government Agencies	\$12,854,385 \$16,201,539 \$9,471,463 \$2,400,335
TOTAL PUBLIC SUPPORT	\$40,927,722
REVENUE	
Food Sales	\$661,790
Interest Income	\$258
(Loss) on disposal of assets	\$(179,689)
Realized and Unrealized Gains	-
Miscellaneous	\$53,762
TOTAL REVENUE	\$536,121
Net assets released from restriction	\$18,506,877
TOTAL SUPPORT AND REVENUE	\$41,463,843
EXPENSES	
Program Services	
Food Distribution	\$32,459,140
Community Development	\$1,915,774
TOTAL PROGRAM SERVICES	\$34,374,914
Support Services	
General and Administrative	\$622,174
Fund Raising	\$1,144,587
TOTAL SUPPORT SERVICES	\$1,766,760
TOTAL EXPENSES	\$36,141,674
CHANGE IN NET ASSETS NET ASSETS - BEGINNING OF YEAR	\$5,322,169 \$41,248,674

THE YEAR IN REVIEW





















Thanks to your support, we can provide our neighbors with the resources they need for today, but also uplift and empower them for a better tomorrow.

Our community helped us impact so many lives over the past year. Some highlights include:

- 1. Building the new 70,000-square-foot Milford facility
- 2. Enhancing relationships with our Hunger-Relief Partners by continuing to provide no-cost food
- 3. Creating specialized training opportunities for Delawareans with disabilities
- 4. Helping Delawareans achieve economic mobility























BUILDING HOPE IN MILFORD

2023 was spent raising the needed funds and building the new 70,000-square-foot Milford facility.

This new facility enables us to not only serve Kent and Sussex counties better, but our entire state. The building frees up capacity at the Newark warehouse, enabling us to bring in more statewide food donations.

In addition to enhancing our food distribution efforts, the new facility will finally give us the space in Kent and Sussex counties to offer more training programs and help residents find financial stability.

The new facility features:

- Expanded cold storage and warehouse space to distribute upwards of 3.7 million pounds of fresh foods and six million pounds of nonperishable food.
- A Healthy Pantry Center to directly serve those in need of food assistance. The pantry is set up like a mini grocery store so families can select the foods best suited for their households.
- A larger volunteer room where volunteers can sort and pack donations, create meal boxes and bags, and more.
- Classroom and hands-on training space for workforce development programs in culinary and warehousing/logistics.
- Space to plant a 3.5-acre garden to grow fresh foods for the community.
- An on-site café to provide employment opportunities to graduates of the culinary training program, while
 offering a place for members of the public to buy breakfast or lunch and gather as a community.



BUILDING A STRONG NETWORK OF PARTNERS

In 2023, we distributed more than five million pounds of no-cost food to more than 208 agency partners throughout the state of Delaware.

Our vision is a community free from hunger, and we work to accomplish this by providing no-cost food and non-food products to qualified agencies throughout Delaware thanks to community support. Partner agencies connect the Food Bank of Delaware to food-insecure people in our community.

A strong network of community partners ensures that we can best meet the needs of our neighbors.

Our agencies operate different types of food programs including school food pantries, emergency food pantries, on-site meals, fresh produce distributions, and more. In order to distribute food received from the Food Bank of Delaware, we seek partners who:

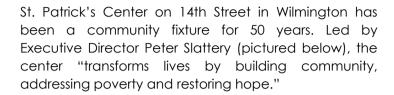
- Use donated product primarily for service to those experiencing food insecurity
- Offer the donated product free of charge and do not barter donated product for property, money or services.
- Adhere to food safety policies regarding the receipt, storage, and distribution of donated product.
- Maintain proper tracking information of people served and products distributed.

Ensuring these community organizations are well stocked helps reduce food insecurity in our state's most vulnerable communities.

In 2023, we distributed more than five million pounds of no-cost food to more than 208 agency partners throughout the state of Delaware.

PARTNER SPOTLIGHT: ST. PATRICK'S CENTER

"Demand is up 200% compared to this time last year."



This center takes a holistic approach to meeting the needs of community members. It offers hot breakfast, groceries, showers, laundry services and other social services to community members. An on-site social worker is also available to help with resource referrals, and a senior center provides entertainment and fellowship for area seniors. Busses, operated by the center and donated by DART, provide transportation to and from.

As a partner agency of the Food Bank of Delaware, St. Patrick's Center receives no-cost food to help meet the needs of the community. Hot breakfasts, a choice food pantry, a monthly Saturday fresh food distribution and a monthly senior meal box distribution are just some of the ways they serve our neighbors.

Slattery says that most of the center's visitors come from Wilmington's 19801 and 19802 zip codes. According to the State of Delaware's MyHealthy Community dashboard, more than a quarter of residents live below the poverty line.

Elizabeth Sanon (pictured below) is the Food Program Director for St. Patrick's Center and notes seeing increases in demand due to inflation and the end of pandemic-era emergency SNAP benefit allotments. "Demand is up 200% compared to this time last year," she said.

To help meet these increased demands, the Center relies on community donations, volunteers, and a variety of food sources including regular fresh food donations from Trader Joes and Acme. Each week, 302 Food Rescue Crew members pick up from the Naamans Road Acme and deliver to the center. Providing fresh food is a priority for Peter and Elizabeth. Many of the center's visitors have difficulties accessing perishable foods due to cost.

Every weekday morning, a line forms outside the center as community members wait their turn for breakfast. In addition to breakfast, tables filled with nonperishable and perishable foods line the St. Patrick's church hall. Visitors can select the foods best suited for their households, and shelf-stable meal kits provided by the Food Bank are also a convenient option for the center's transient population. Peter and Elizabeth point out that community members can receive food assistance as often as they need it. Due to limited storage and small refrigeration spaces, many neighbors only take a few items at a time.

Last year, the organization provided more than 300,000 meals to neighbors in need, even with limited space. Currently, food for its distribution programs is stored on the second floor of the center and carted down via elevator each day. More cold storage space is also needed. The organization hopes a recent influx of \$600,000 from the American Rescue Plan Act's Capital Projects Fund will help increase efficiencies so the team can distribute even more food to the community.

"The resources and commitment we received from the Food Bank of Delaware enabled us to meet the increased need for food in Wilmington's East Side," said Peter. "Together, we are serving a neighborhood with the highest food-insecurity in Delaware, making an impact on over 300 people a day."



SPECIALIZED TRAINING OPPORTUNITIES

Here at the Food Bank of Delaware, we are committed to cultivating a workforce that fosters accessibility and inclusivity for all.

According to the USDA, in 2020 adults with disabilities experienced food insecurity at more than twice the rate of adults who were not disabled. The employment rate of people with disabilities is also much lower than that of those without disabilities.

The Bureau of Labor Statistics reported that in September 2022 the unemployment rate of people with disabilities ages 16-64 was 7.6 percent compared to 3.5 percent among those without disabilities.

Higher unemployment rates exists despite many people with disabilities having the ability and desire to obtain gainful employment. Many leave school without community-based vocational training that would prepare them for integrated competitive employment.

This is why we have developed training opportunities for people with disabilities through programs like The Kitchen School, S.T.E.P. – Specialized Training Employment Program, and a summer culinary exploration program for high school students.

THE KITCHEN SCHOOL

A 12-week culinary training program tailored for adults with disabilities that includes professional guidance and career placement assistance from our Specialized Training Leads and Chef Instructors.

SUMMER CULINARY EXPLORATION

A four-week summer exploration program for teens and young adults with disabilities.

SPECIALIZED TRAINING EMPLOYMENT PROGRAM (S.T.E.P.)

Provides observation, oversight, and support to adults with disabilities who are employed within the Food Bank of Delaware.

ADULTS WITH
DISABILITIES
EXPERIENCE FOOD
INSECURITY AT
TWICE THE RATE OF
ADULTS WHO ARE
NOT DISABLED.

KITCHEN SCHOOL GRAD DEFIES CHALLENGES: GOALS DRIVE PASSION TO SUCCEED

"This is the first time I've been able to work in 11 years . . . 11 years. My bosses and the chefs are good here, and everyone is so nice. And the work here, everything is bearable for me. I can do it."



To say Janelle West enjoyed and appreciated her job as a prep cook at The Clubhouse at Baywood is an understatement. "I just love it here." was her greeting.

West is a July graduate of The Kitchen School at the Food Bank of Delaware, a member of the inaugural class at the Milford facility. The Kitchen School is a 12-week culinary training program designed for adults with disabilities.

This Seaford resident and mom of three is aware that she doesn't look disabled, noting that she's all too familiar with that comment. "You just can't judge. I'm disabled," she said.

"But I'm so happy to be here," she said.

"This is the first time I've been able to work in 11 years...

11 years. My bosses and the chefs are good here, and everyone is so nice. And the work here, everything is bearable for me. I can do it."

During an interview at her workplace, West pulls aside the neckline of her work t-shirt, pointing to the port surgically implanted in her upper right chest; it's been placed as the intravenous entry for TPN – or Total Parenteral Nutrition – providing nutrition and hydration. She requires weekly care at home from visiting nurses. "At night, I'm hooked up to a machine for 12 hours," she added. "My nurses are proud of me."



Now 36 years old, at age 26 West developed a life-threatening condition that required three back-to-back surgeries at Johns Hopkins Hospital in Baltimore, Md. where she spent 13 days. Her small bowel was removed, and she continues to live with small bowel syndrome; in fact, she was recently hospitalized nearly two weeks with related complications. "I was near death. I'm blessed to be alive. Don't say I'm lucky; I don't like that word. I'm blessed," she said.

While doctors told her that she wouldn't be able to walk again or work or resume a normal life, she's proven them wrong. "This is my story. This is why I love to cook; I wasn't able to eat. I would take three little bites of a meatball and be full. Food is my passion."

Although she's medically restricted to a 21-hour work week, she's in the kitchen for six hours a day, three days a week. "Janelle is always eager to learn and I've been lucky enough to watch her take the skills she's learned at the Food Bank and apply them to her position at Baywood. We're lucky to have her on our team," said Executive Chef Brendan Tharp.

It's mutual respect and admiration. "I love it here working with everybody. We all get along, and we all work hard. We stay busy," West said. She also praised the Food Bank's Kitchen School staff, noting they provide ongoing support and connection.

Her Kitchen School training, in fact, was the first step. "I'm starting school to become a nutritionist. She's enrolled in Sussex Tech's Adult Education program, completing placement testing. "Back then, I was dealing with depression, and now I want to reach my goals. This is a major accomplishment for me. Some people would have given up, but I know everything that's happened to me was building me to be where I want to be."

To learn about The Kitchen School, visit www.fbd.org/thekitchenschool.

As of printing, Janelle is working at the Food Bank as a Kitchen Steward.



ECONOMIC MOBILITY THROUGH STAND BY ME

Thanks to a partnership with Stand By Me, a joint venture between the State of Delaware and United Way of Delaware, two financial coaches are housed at the Food Bank of Delaware to assist Delawareans improve their finances and meet goals.

The mission of Stand By Me is to provide Delawareans with a Personal Financial Coach and a toolkit to navigate the challenges leading to personal financial security.

Stand By Me offers free one-on-one support to Delawareans who want to understand more about their money, make good financial decisions, and have choices for savings and loans.

Food Bank Stand By Me financial coaches can help participants:

- Identify financial goals
- Map out a plan of action
- · Create a working budget
- Develop new habits and break old ones
- Deal with collectors
- Eliminate debt

In 2023, Food Bank of Delaware coaches assisted 186
Delawareans take control of their finances and helped participants reduce debt by \$273,362 and save a total of \$455,380.

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STANDING THROUGH A STORM: WILMINGTON GRANDMOTHER ACHIEVES DREAM

"She was able to see my strengths. She puts her own experience in it, and goes the extra mile until I started believing in myself."



Shirae is proud, confident, self-assured, and very happy! Why?

On May 22, she officially became a homeowner. That's a cause for celebration in anyone's life, but Shirae knows that for her, the journey is nothing short of a miracle. "I'm unemployed, and I'm disabled, but I did it! It's miraculous," said this 51-year-old Wilmington resident. "It's so miraculous, and it's thanks to my financial coach, Marilyn."

Marilyn is one of the Food Bank of Delaware's Stand By Me coaches, and for Shirae, Marilyn is more than a financial coach; she was a life coach. "I started with her in 2019, getting my budget together. She was able to see my strengths. She puts her own experience in it, and goes the extra mile until I started believing in myself," said Shirae.

She explained that the process from dreaming of home ownership to reality was not without challenges. "I fell. I wasn't able to get a home," she said. But with Marilyn's support, she applied again. "I got a \$150,000 loan. She advocates for you, and you have to learn to stand in a storm. Now, I'm helping myself... thanks to Marilyn."

2710
Centerville
Road

Main Lobby Ahead
Delaware Eye Surge
Center for Advanced Surgica

Shirae learned that Marilyn's support exceeded financial coaching. In fact, just when Shirae thought she'd met all the requirements, she faced another major setback. One loan officer told her she'd didn't qualify. Again, she reached out to Marilyn, who stepped in and helped her through the final challenge so the loan was approved. "She shows people who are feeling lost and displaced how to push back," she said.

Marilyn said Shirae worked hard for what's she achieved. "She's disabled, and she wanted to purchase the home she was living in. She pleaded with the landlord, and she had enough savings. I'm happy for her. And she wants to continue working with me on doing her budget. It keeps her on track," Marilyn noted.

Shirae also learned how to stay focused on her goals, despite obstacles. "I was under attack in relationships, but it was a test. I had health problems, and I fought to keep alive. I was headed for death, but I survived. I kept going, and I kept fighting. I came through a stronger human being. It wasn't easy. I attended homeowners' classes every month. I had to learn how to save, how to trust the system. All these people, they're your village, and I had to rely on trust to go through the purchasing process. But . . . I finally have a mortgage and I plan to advance my education. I'm a homeowner now, and that's a lot of responsibility," Shirae said.

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Chief Operating Officer

SUPPORTING THE FIGHT AGAINST HUNGER

July 1, 2022 - June 30, 2023

PRODUCT PARTNERS

100,000 - 500,000 POUNDS

Sam's Club	410,991
Food Lion	394,443
Trader Joe's	278,466
Target	278,098
Walmart	258,440
Sharing Excess	241,965
BJs Wholesale Club	232,461
Acme	214,656
Giant	212,343
Stamp Out Hunger Postal Food Drive	124,008
DOLE Fresh Fruit	110,663

50,000 - 99,999 POUNDS

Costco Wholesale	82,370
BNW Logistics	80,418
Redners	80,128
Perdue Farms	77,013
Aldi	64,740
Amazon	61,640

20,000 - 49,999 POUNDS

Red Lobster (PFG)	47,006
Performance Food Group	39,947
Chiquita Brands L.L.C.	39,387
Sprouts	36,549
United States Cold Storage, Inc	36,033
Burris Logistics	33,884
Atlanta Community Food Bank	32,597
ShopRite	32,402
USA Fulfillment	31,609
America's Second Harvest South GA	31,315
Fifer Orchards	25,200

FUNDING THE FIGHT AGAINST HUNGER

July 1, 2022 - June 30, 2023

Champion of Hope - \$100,000+

Anonymous

Bank of America

Barclays

Community Food Bank of NJ

Corteva Agriscience

Discover Bank

Estate of Daniel McSweeney

Feeding America

Harry K Foundation

Highmark Blue Cross Blue Shield Delaware

Kent County Levy Court

The Laffey-McHugh Foundation

Longwood Foundation, Inc.

State of Delaware Office of Controller General

TD Bank Charitable Foundation

Welfare Foundation, Inc.

The Whiting-Turner Contracting Company

The Wills Group, Inc.

Leader of Hope - \$50,000 - \$99,999

The Acierno Family Foundation

Albertsons Companies Foundation

Amazon.com

Anonymous

Capital One Services, LLC

DuPont

Ellice and Rosa McDonald Foundation

Food Lion Feeds Charitable Foundation, Inc.

Ahold Delhaize USA Giant Food

Ms. Katharine Gibson

Incyte Corporation

JPMorgan Chase

The Susan and Dan Katzin Family Fund

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Palmer Home Incorporated

Franklin P. and Arthur W. Perdue Foundation, Inc.

Wakefern Food Corporation

WSFS Cares Foundation

Nourisher of Hope - \$25,000 - \$49,999

412 Food Rescue

Albertsons Companies, Inc.

Atlantis Fund

Bank of America Charitable Gift Fund

Mr. Connor Barwin

Children & Families First

Collins Charitable Foundation

Comenity Bank

Dr. Anna Marie D'Amico

The Discover Brighter Futures Fund

Dunkin' Joy In Childhood Foundation

Enterprise Holdings Foundation

The Happy Difference Foundation

Horizon Farm Credit

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Ms. Ruth A. Mayer

Rosemary & Ted Lassiter Foundation, Inc.

Sixers Youth Foundation

Mr. and Mrs. Kenneth W. Young

Cultivator of Hope - \$10,000-\$24,999

1001 Mattlind Way, LLC

Ahold Delhaize America

Mr. Randy Anderson

Anonymous

Bank of America Client Foundation

Benevity Causes

The Boeing Company

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Obrecht Foundation

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COBANK, ACB

The Concerned Physicians Fund

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The Glore Fund Golo, LLC

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Kerith Foundation

Kraft Heinz

Lassiter Foundation Ms. Harriet Mair Meta Platforms, Inc.

Mr. and Mrs. Tucker Norton

Mr. Austin Okie Elaine Poole

PSX

Ms. Denise T. Quigley-Taylor

Red Clay Creek Presbyterian Church

Ross Aronstam & Moritz, LLP Mrs. Arundhati G. Sankar

Dr. Barbara L. Sheer

Mr. and Mrs. Jeffrey Simpson

Diana & Floyd Smith

Sonecha Family Foundation The Hompe Foundation Tidewater Utilities, Inc.

Treco Foundation

The Trust of Robert Clancy The Trust of Thomas Ingold The Tuttleman Foundation United Way of Delaware

Verisign

Mr. Lyle Wallig Walmart Foundation

Water Doctors Int.

Wawa

Wegmans Food Markets, Inc. Wells Fargo Foundation

Mr. G. Evans Witt and Ms. Amy Sabrin The Wright-Hager Foundation

Gatherer of Hope - (\$5,000 - \$9,999)

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Anonymous

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Blanchard Family Foundation Blood Bank of Delmarva

Bove & Hedrick Mr. Gregory Boyce C & S Wholesale Grocers

Caliber Collision Centers Foundation

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Mr. and Mrs. Gerret Copeland

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Delaware Farm Bureau Foundation

Delaware Grange Mutual Delaware Racing Association Dr. and Mrs. Phillip Dobson

Doctors for Emergency Service, P.A.

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Ms. Leatrice Elliman

Elsmere Bureau of Police Needy

Family Fund Exelon Corporation Mr. Andrew E. Feiring Rebecca P. Fitton Mr. Joseph Francis

Franklin Mint Federal Credit Union

Foundation

Lois and Brian Galinat

Mr. Robert D. Gooderham and

Ms. Eileen Maroney

Ms. Kimberly S. Grim and Ms. Kelly Phillips

Harris Teeter

Mr. William Hartnett

Denison and Wendy Hatch

Dr. Evelyn Hayes

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Jane M. Sheehan Charitable Foundation

Jeffie's Choice Inc

Joe and Judy DeStefano Family

Foundation

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Mr. and Mrs. Carl E. Leshock Macadoo Family Foundation, Inc.

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Middletown Odessa Rotary Club Services

Mr. Mark Mills

Mr. and Mrs. David Mitchell

Ms. Pauline Morgan Ms. Kirsten Mucha Ms. Kathy Neilson Ms. Cindy Nelson

Newark Emergency Center, Inc. Newark New Century Club Thomas and Jennifer O'Brien

Miss Anabel Panayotti

Mr. and Mrs. James L. Patton, Jr.

Ms. Alice D. Reilly

The Rivendell Foundation, Inc.

Mr. Frank J. Robb

Mr. and Mrs. Kevin R. Shannon

Mr. David Snyder Ms. Monica Taylor Steve & Shelly Thompson The TJX Foundation, Inc. Mrs. Diane Walls

Mrs. Diane Walls YourCause, LLC

Gardener of Hope - (\$2,500 - \$4,999)

A & F Machine
ABHA Architects, Inc.

Amerihealth Caritas Services LLC

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Anonymous

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